











SUPERINTENDENT'S UPDATE



Senior Week

- June 5 Baccalaureate 6:00 PM MERHS Auditorium
- June 6 High School Graduation 4:00 PM Hyland Field

End of Year Moving On Ceremonies

- June 11 EES Moving On Ceremony 5:00 Essex Elementary
- June 16 MMES Crossing the Bridge 6:00 Memorial School
- June 17 MS Moving On Ceremony 6:00 PM Hyland Field

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Northshore Education Consortium (NEC) Regional Transportation Agreement Formalized

- Current Estimated Savings 10% (est. \$95,280)
- FY26 Budget assumed 8% savings.

FY26 Hiring – Ongoing

Positions Vacated – End of Year

- As of May 20th –14 open positions for Fall 2025
- Hiring is fluid and there will likely be additional changes over the summer

Interim Middle School Principal - Search

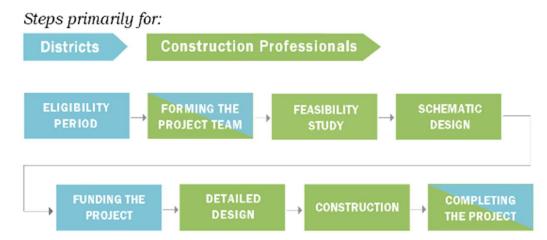
- The interim search is already underway
- Goal to appoint someone by early July

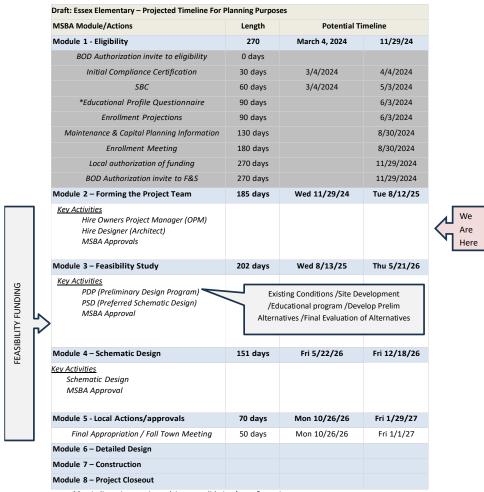
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Essex Elementary Building Project

- Forming the Project Team Phase
 - Owner's Project Manager on Board
 - Designer Request for Proposals Issued
 - Designer Identification & MSBA Approval Anticipated Mid-August

MSBA Building Process





^{*}Can indicate interest in studying consolidation/reconfiguration.

GOAL I: SUSTAIN PROGRESS THROUGH LEADERSHIP TRANSITION AND BUDGET CONSTRAINTS

Leadership Development: New leaders were supported through both internal and external mentoring, helping to build capacity and ensure continuity.

Schedule Alignment: In 2023–2024, we proposed a shared middle/high school schedule that, while not implemented, surfaced some strong ideas and key implementation challenges. That feedback informed a revised version, which was proposed in 2024–2025 and ratified through a new MOA with META. The agreement outlines a one-year pilot for 2025–2026 that includes:

- A shared 7-day rotating schedule
- Common lunch block and coordinated class periods
- Reinstatement of Grade 6 World Language through shared staffing
- The aligned schedule is expected to improve resource use, streamline faculty scheduling across buildings, and expand student opportunities over time.

Progress on District Goals:

- 2023–2024 -77% of deliverables were met (78% in Curriculum & Instruction. Secondary /Finance Operations initiatives remained on track but ran behind schedule due to leadership transitions.
- 2024–2025 82% of our 3-Year Objectives met (85% in Curriculum & Instruction) on pace with our long-term goals. Some Secondary /Finance Operations initiatives are still running behind and will be carried forward.
- The next 3-Year Improvement Plan will be released in Fall 2025.

GOAL 1: SUSTAIN PROGRESS THROUGH LEADERSHIP TRANSITION AND BUDGET CONSTRAINTS

GOAL 3: MOVE STRATEGIC PRIORITIES FROM PROFESSIONAL DEVELOPMENT TO CLASSROOM PRACTICE

Focus on Teaching & Learning:

- 2023–24 50% of Administrative Council time focused on teaching and learning through team walkthroughs, debriefs, and a book study (*Culturally Responsive Teaching & the Brain*).
- 2024–2025 65% of Administrative Council time was dedicated on teaching and learning including seven full-day workshops on observing and analyzing instruction. The team:
 - Trained in the Research for Better Teaching Observing & Analyzing Teaching model and began working with the new DESE evaluation rubric
 - Developed Cultural Competency Look-Fors to guide classroom observation and reflection
 - Reviewed evaluation tools and protocols for consistency between school and to align with instructional goals
 - Drafted recommendations to revise evaluation documents, including integration of the Look-Fors and updates to unannounced observation feedback tool

Next Steps:

- Summer: Finalize recommendations for presentation to META
- Fall: Implement updated DESE Classroom Teacher Rubric
- Fall: Establish joint labor-management team to review and revise evaluation tools

GOAL 2: DEVELOP A K-I2 LIBRARY PROGRAM ALIGNED WITH STRATEGIC PRIORITIES

2023–24 Progress: Initial steps taken to improve library services included hiring two full-time library TAs. Plans to begin broader action mid-year were delayed.

2024–25 Progress:

The MERSD Library Task Force—a group of teachers, administrators, and community members—was formed to guide improvement efforts. The group:

- Researched best practices and program models
- Surveyed the community on library use and needs
- Identified top priorities:
 - Hire a certified school librarian
 - Expand middle school access and improve study spaces
 - Build partnerships with Manchester and Essex public libraries

Next Steps:

- Final recommendations to be shared Fall 2025
- Proposal for a full-time librarian at the Middle High School to be included in the FY27 budget
 - Funding plan includes reallocating TA position and identifying \$50K in additional resources
- Task Force work will continue in 2025–26